

OFFICIAL ACADEMIC CERTIFICATE

Carlos III University of Madrid

Mr MARCOS VAQUER CABALLERÍA, Secretary-General of Carlos III University of Madrid, HEREBY CERTIFIES that the following academic and personal details are recorded in the University's databases and archives

First Name of Student	[NAME ANONYMIZED]	Surname	[SURNAME ANONYMIZED]	National ID/Passport No.	[ID ANONYMIZED]
Study Program	Master's Degree in Business and Finance				
Faculty/School	Postgraduate Centre				

In October 2019, the student passed all the credits required to obtain the qualification (total number of credits passed: 120). The student completed the bilingual track.

Course Code	Subject	Academic year	Grade
17171	Management of Innovation 5.0 credits (Elective, Second cycle, First year) Taught in English	2017/18	6.8 PASS
17170	Management of Human Resources 5.0 credits (Elective, Second cycle, First year) Taught in English	2017/18	9.0 EXCELLENT
17168	Marketing 5.0 credits (Elective, Second cycle, First year) Taught in English	2017/18	7.0 VERY GOOD
17167	Theory of Organisation 5.0 credits (Elective, Second cycle, First year) Taught in English	2017/18	7.3 VERY GOOD
17160	Business Economics I 5.0 credits (Compulsory, Second cycle, First year) Taught in English	2017/18	6.0 PASS
17163	Business Economics II 5.0 credits (Compulsory, Second cycle, First year) Taught in English	2017/18	5.0 PASS
17165	Financial Economics 5.0 credits (Compulsory, Second cycle, First year) Taught in English	2017/18	7.0 VERY GOOD
17159	Statistics for Economics and Business 5.0 credits (Compulsory, Second cycle, First year) Taught in English	2017/18	6.7 PASS
17161	Economic Foundations of Strategy 5.0 credits (Compulsory, Second cycle, First year) Taught in English	2017/18	8.2 VERY GOOD

[STUDENT NAME ANONYMIZED], WITH N.I.D. [ID ANONYMIZED] - Page 1 of 3

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Course Code	Subject	Academic year	Grade
17162	Quantitative Methods I 5.0 credits (Compulsory, Second cycle, First year) Taught in English	2017/18	8.3 VERY GOOD
17166	Quantitative Methods II 5.0 credits (Compulsory, Second cycle, First year) Taught in English	2017/18	7.7 VERY GOOD
17169	Research Methods 5.0 credits (Compulsory, Second cycle, First year) Taught in English	2017/18	7.0 VERY GOOD
16231	Market Analysis and Experimental Research 3.0 credits (Elective, Second cycle, Second year) Taught in English	2018/19	9.0 EXCELLENT
17164	Organisational Behaviour 5.0 credits (Elective, Second cycle, Second year) Taught in English	2018/19	9.0 EXCELLENT
11858	Global Management of People 3.0 credits (Elective, Second cycle, Second year) Taught in English	2018/19	9.0 EXCELLENT
17178	Personnel Economics 5.0 credits (Elective, Second cycle, Second year) Taught in English	2018/19	7.5 VERY GOOD
17179	Corporate Governance and Corporate Social Responsibility 5.0 credits (Elective, Second cycle, Second year) Taught in English	2018/19	7.1 VERY GOOD
17177	Research in Strategy, Entrepreneurship and Innovation 5.0 credits (Elective, Second cycle, Second year) Taught in English	2018/19	8.7 VERY GOOD
12283	Microeconometrics 6.0 credits (Elective, Second cycle, Second year) Taught in English	2018/19	5.0 PASS
17190	Research Seminars in Management and Marketing 5.0 credits (Elective, Second cycle, Second year) Taught in English	2018/19	8.5 VERY GOOD
17191	Advanced Topics in Strategy, Entrepreneurship and Innovation 5.0 credits (Elective, Second cycle, Second year) Taught in English	2018/19	10.0 EXCELLENT
17188	Methods for the Thesis 3.0 credits (Compulsory, Second cycle, Second year) Taught in English	2018/19	9.0 EXCELLENT
17200	Master's Thesis: [THESIS TITLE ANONYMIZED] 15.0 credits (Master's Thesis, Second cycle, Second year)	2018/19	8.3 VERY GOOD

[STUDENT NAME ANONYMIZED], WITH N.I.D. [ID ANONYMIZED] – Page 2 of 3

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On 16 September 2019, she defended the Master's Thesis entitled "[THESIS TITLE ANONYMIZED]" and was awarded a grade of VERY GOOD.

Average grade for the subjects passed, on a scale of 0 to 10: 7.66

Average grade for the subjects passed, on a scale of 0 to 4: 1.98

In witness whereof, this certificate is issued.

[STUDENT NAME ANONYMIZED], WITH N.I.D. [ID ANONYMIZED] – Page 3 of 3

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